

# CIRCUMSTANCES, OPPORTUNITIES, PROBLEMS & STRATEGIES (C.O.P.S.)



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# C.O.P.S

- **CIRCUMSTANCES:**  
Descriptions of Privatized Patrol Arrangements  
Respective Public/Private Circumstances
- **OPPORTUNITIES:**  
Why Now?  
What is driving Private Patrols?
- **PROBLEMS:**  
Issues or concerns relating to Private Policing?  
Conclusions derived from research
- **STRATEGIES:**  
Suggested Remedies or Guidelines

# PRIVATIZATION ARRANGEMENTS:

- BID's/Property Associations
- Funding for Private Patrols:
  1. Real Estate Taxes
  2. Association Dues
  3. Contractual
- Supplemental Patrols/Services
- New "Policing" Model

# NEW POLICING MODEL

- SURVEILLANCE/DATA ANALYSIS
- ORDER MAINTENANCE
- TACTICAL TECHNIQUES
- ALTERNATIVE SERVICE PROVIDERS:  
Private- Security/Para-Police  
Govt.- Community Service Officers

# PRIVATIZATION ARRANGEMENTS

## PROVISION

Substitute

Supplement

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Private

Proprietary Security

Corporate Campuses  
College Campuses  
Gated Communities

Public

Reminderville, Ohio  
Sussex, New Jersey

Marquette Park  
Starrett City  
Grand Central  
Center City District

# PUBLIC SAFETY EXPENDITURES

Policing Type	Year 1980	Year 1990	Year 2000
Private	21.7 B	52 B	104 B
Public	13.8 B	30 B	44 B

# MUNICIPAL POLICING AGENCIES

City	Officers @ Peak	Year @ Peak	Officers Now	% Reduction
New York	39,778	2000	36,321	8.7 %
Los Angeles	9,705	1997	9,270	4.4 %
New Orleans	1,704	2000	1,610	5.5 %
Minneapolis	938	1997	798	14.9 %

# CIRCUMSTANCE QUESTIONS:

1. What functions can be performed?
  - » Observe & Report
  - » Order Maintenance
  - » Law Enforcement
2. Are private police public actors?
  - » Predominate Functions
  - » Environment
  - » Level of Interaction w/State
3. Constitutional/Legal Questions?
  - » Remedies/Implications

# OPPORTUNITIES

## Why Privatized Patrols?

FEAR



MONEY



# OPPORTUNITIES

## Why Privatized Patrols?

1. Crime/Terrorism
2. Economic/Operational Issues
3. Order Maintenance Techniques

# CRIME/TERRORISM

- **Crime & Its Attendant Consequences**  
Fear/Flight/Community Deterioration/Memory Rinse
- **Crime & the Media**  
Violent & Sensational Focus
- **Crime & Terrorism**  
Audience larger than Victim-Primarily Theater  
Terrorism designed to Induce Fear/Disorientation

# ECONOMICAL/OPERATIONAL

- Salary & Benefit Structure (public vs. private)
- Community Policing (nature & cost of model)
- Operational Issues (response time vs. visibility)
- Service Functions (Alarm response/Babysitting)

# ORDER MAINTENANCE

- “Broken Windows” Theory
  - Social (Loitering/Drinking/Minor Crimes)
  - Environmental (Buildings/Vacant Lots/Graffiti)
- Order & Surveillance = Control
- Enhanced Control Prevents Crime
- Historical Role of Security (Private Police)
  - Private Police focus on prevention
  - Public Police tendency is arrest/reactive

# PROBLEMS

## QUESTIONS/CONCERNS

- Public vs. Private Provision
- Nature of the Service Provision
- Security vs. Constitutional Rights

# PUBLIC vs. PRIVATE PROVISION

Government	Privatization
Sovereignty	Market Forces
Coercive Power	Self-Defense
Moral Authority	Personal Acumen
Monopoly	Competition
Historical	Back to the Future

# NATURE OF PROVISION

- Observe & Report  
(deterrence & reporting)
- Order Maintenance  
(incivilities & order)
- Law Enforcement  
(serious crimes)

# NATURE OF PROVISION

Function Type	Number Incidents	% Total Incidents
Observe & Report	791	32.0%
Order Maintenance	1281	51.5%
Law Enforcement	413	16.5%
<b>TOTALS</b>	<b>2486</b>	<b>100%</b>

# SECURITY vs. CONSTITUTION

## Public Actor

- Functional Assessment (Police Powers: 68.1% duties)
- Nature of Property/Environment
- Government Involvement:
  1. Licensing Regulations
  2. City Council Resolution
  3. Real Estate Tax Disbursements
  4. Oversight Commission appointed by Alderman
  5. Contract Documents drafted by City Corporation Counsel
  6. Contract with City of Chicago
  7. Interaction/Cooperation with Chicago Police

# SECURITY vs. CONSTITUTION

## Conclusions

- Functional analysis demonstrates use of Police Powers (68.1% of duties)
- Facts establish Public Actor test
- Constitution Violations/Questionable Legal Authority

# STRATEGIES

## REMEDIES/GUIDELINES

- » Skills/Training Gradations
- » Accountability Methods
- » Societal/Economic Issues

# Skills & Training Gradations

## Functionality/Criticality Continuum

<-----Training Hours----->

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Traffic Control	Patrol Officer	Tactical	Detective	SWAT HBT
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License:

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Desk/ Greeter	Building Patrols	Street Patrols	Investigator	Nuclear Utility Forces
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# Accountability Methods

- Define specific patrol functions
- Articulate Policies & Procedures
- Develop Formal Complaint process
- Productivity/Functional Assessment Method
- Communication channels w/police & community

# Societal & Economic Issues

- Financial benefits Relative (Need More \$)
- Security + Constitutional Considerations
- Consider “Dual System” of Policing
- Security Industry/Policing Partnerships
- Security/Police defined Leadership Role

# QUESTIONS



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